

AIAS
Alaska International Airport System

ANNUAL REPORT

Keeping Alaska Flying and Thriving

..... 2023



Alaska
International Airport
System



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ALASKA INTERNATIONAL AIRPORT SYSTEM LEADERSHIP LETTER

Honorable Governor Dunleavy, State Legislators, and the People of Alaska,

We are honored to present the Alaska International Airport System (AIAS or Airport System) 2023 Annual Report, encapsulating a year marked by both challenges and significant achievements. The report offers insights into the dynamic operations of our airport system, encompassing passenger, cargo, and corporate and general aviation activities.

Financial Stability and Milestones: AIAS remains financially robust as a self-sustaining, state-operated enterprise. A major accomplishment this year was the finalization of a new 10-year Operating Agreement and Passenger Terminal Lease (OAPTL) with our 33 signatory carriers, effective from July 1, 2023, through June 30, 2033. We extend our gratitude to former Deputy Commissioner John Binder III for his leadership in achieving this milestone.

Highlights and Achievements: The year was marked by notable accomplishments, including a historical high in passenger enplanements post-COVID 19 Pandemic. ANC saw the return of Korean Airlines' summer charter service, and FAI had a landmark event welcoming over 350 international military personnel on an Air India-operated 777 direct flight from Delhi, India.

Cargo operations, despite a global decline, remained strong, positioning AIAS as a key player in air cargo. ANC retained its status as the third-busiest air cargo airport globally and the second-busiest in North America.

Economic Impact and Sustainability: AIAS, as a self-sustaining entity, generates over \$2.3 billion annually in economic impact and 26,000 jobs for the state. ANC and FAI play pivotal roles in job creation, with ANC supporting 1 in 7 jobs in the greater Anchorage metro area and FAI supporting 1 in 8 jobs in the Fairbanks North Star Borough. The AIAS must remain competitive by balancing rates and fees to both retain and attract new market opportunities while ensuring sufficient funds to meet financial obligations. If AIAS were a private business, it would be the 36th largest revenue producer in Alaska.

Our commitment to sustainability is evident through initiatives such as pursuing sustainable aviation fuels (SAF) and exploring alternative energy sources. FAI is an industry leader in PFAS remediation technology and has been recognized by Airports Council International with an Environmental Excellence award. Both AIAS airports are working with DOT&PF on implementation of EV charging stations.

Infrastructure Developments: Private-sector investments in infrastructure are on the rise. Notable projects at ANC include Signature Aviation’s new corporate aircraft executive terminal, NorthLink Aviation’s air cargo development, FedEx’s new cargo facility, and projects by Alaska Cargo and Cold Storage (ACCS). FAI saw the development of multiple lease lots, including four new hangars on the East Ramp.

Our Team: Our dedicated employees at AIAS work tirelessly to keep both airports safely open and operational 24 hours a day, 365 days per year, and are the biggest drivers of our success. Notably, the ANC Snow Team received national recognition with the Balchen Post Award for Outstanding Achievement in Snow and Ice Removal for the second consecutive year even though they were challenged with record-breaking snowfall. This dynamic team also earned the Governor’s Denali Award for Exceptional Team Performance in 2023.

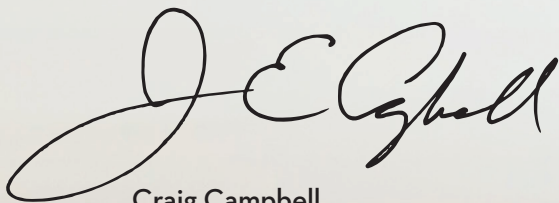
The team at FAI provides reliable and vital diversionary support to ANC, highlighting the strength of the Airport System, which ensures its airports can safely and efficiently handle any aircraft at any time. FAI also provided crucial staffing support to ANC Dispatch, showcasing the connectivity and inter-airport teamwork of AIAS.

Appreciation and Forward Outlook: We express our gratitude to Governor Dunleavy and the Alaska Legislature for their solid support, providing AIAS with a 10% increase in budget authorization. This has allowed AIAS the flexibility to meet increased requirements and enhance workforce compensation in critical areas.

As we conclude the year with the International Airport Revenue Fund (IARF) in a strong financial position, we eagerly anticipate challenges and opportunities the coming year will bring. Aviation is essential to our quality of life in Alaska. AIAS remains the epicenter for Alaska’s aviation connections whether intrastate, interstate, or international. We are proud to contribute to the state’s growth and development.

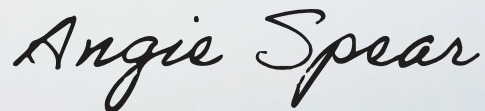
Thank you for your continued support.

Sincerely,



Craig Campbell

Interim Director, Alaska International Airport System
Director, Ted Stevens Anchorage International Airport



Angie Spear

Director, Fairbanks International Airport

ALASKA INTERNATIONAL AIRPORT SYSTEM STRUCTURE: ANCHORAGE AND FAIRBANKS INTERNATIONAL AIRPORTS

Alaska commercial aviation was forged by adventurous pilots determined to use aviation to develop and sustain the Last Frontier. Their legacy provided the foundation for Alaska to develop a vibrant air transportation system. This system supports not just Alaska, but also a robust international air transportation network.

In 1961, the Alaska State Legislature created the Alaska International Airport System (AIAS) as a major enterprise, i.e., major business, of the State of Alaska (State). This system is comprised of Ted Stevens Anchorage International Airport (ANC) and Fairbanks International Airport (FAI). The State oversees this major enterprise through the Alaska Department of Transportation and Public Facilities (DOT&PF). Though AIAS is owned and managed by the State, AIAS is not financially supported by the State or the State's General Fund. AIAS is financially self-sustaining. Users of ANC and FAI facilities pay rents and fees that feed the International Airport Revenue Fund (IARF), which is the operating fund for the AIAS.

AIAS is a dynamic business generating more than \$110 million in annual revenue. This money is reinvested into the airports to cover all Anchorage and Fairbanks operations and maintenance costs and capital costs.

In addition to covering all costs incurred by the two major state airports, IARF funds are also used to support Lake Hood Seaplane Base (LHD) – the world's busiest floatplane facility – and subsidize operations and maintenance (O&M) costs for Cold Bay Airport, which is maintained as an emergency operations airport. Federal Aviation Administration (FAA) grant monies used for annual capital improvement projects at both airports also contribute to Alaska's overall economy through construction jobs and are independent of State-generated revenues.

The AIAS is an extraordinary economic engine for the state. Between both airports, 5 million passengers per year are served. As mentioned, ANC supports one in seven jobs in Anchorage and FAI supports one in eight jobs in Fairbanks. ANC is the third-largest airport in the world for cargo as measured by landed weight, and second-largest in the North America. FAI serves as the primary hub for Interior Alaska. It is a partner to interior Alaska military installations, and a test airport for drone operations. The airports serve as alternates for one another and are equipped to handle any size and type of aircraft any time, with state-of-the-art landing systems and terminal facilities.



YEAR IN REVIEW

In 2023, AIAS maintained two airports as welcoming spaces for both residents and visitors through operational resiliency, commitment to investors and business partnerships, and employee pride.

This year, AIAS achieved tremendous milestones through the actions of dedicated staff who navigated extremely challenging situations to ensure both Ted Stevens Anchorage and Fairbanks International Airports provided consistent and excellent service to air carriers, lease holders, concessionaires, passengers, and other stakeholders using the services of the AIAS.

Objectives for the year were:

- + Restore service to pre-Pandemic levels
- + Increase the number of air carriers serving the AIAS
- + Ensure customer satisfaction in all services provided by the AIAS
- + Support new aeronautical development
- + Strengthen the AIAS workforce
- + Maximize capital investments using federal Bipartisan Infrastructure Law (BIL) and discretionary FAA Airport Improvement Program (AIP) funds
- + Maintain a strong financial rating
- + Operate a self-sustaining AIAS by using only revenues generated and deposited into the International Airport Revenue Fund (IARF)



THE OPERATING AGREEMENT AND PASSENGER TERMINAL LEASES

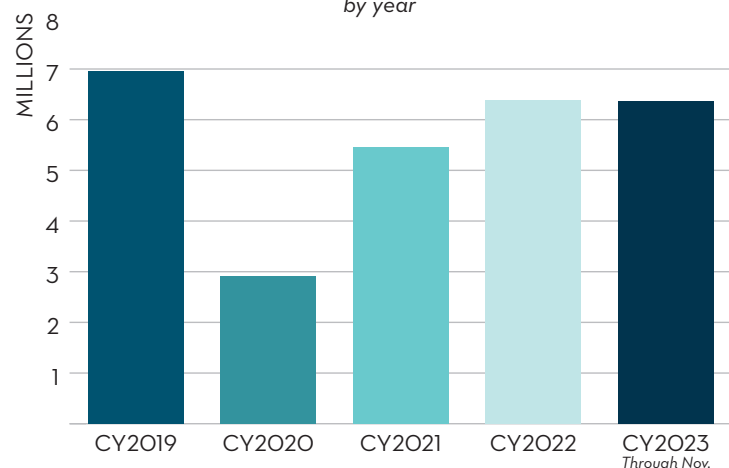
In partnership, the AIAS and the Airline Airports Affairs Committee (AAAC) successfully negotiated and executed 33 new, 10-year, fully residual Operating Agreement and Passenger Terminal Leases (OAPTTL), effective July 1, 2023. The 33 Signatory Carriers (Airlines) to the new OAPTTL did so agreeing to cover all costs incurred by the AIAS annually, even if rents and fees collected were insufficient. The Signatory Carriers' willingness to enter into this agreement is a testament to AIAS' commitment to its airline partners and sound business practices. It's proof of the Airlines' commitment to the success of the AIAS and Alaska.

INCREASED AIAS PASSENGER BUSINESS

In 2023, AIAS experienced robust passenger activity. Passenger traffic, measured as passenger enplanements, was within 4.6% of 2019 – its busiest year in history.

Alaska Airlines, Delta Airlines, United Airlines, American Airlines, and Sun Country either expanded service to additional cities, extended schedules, restarted service, or offered new nonstop service to/from either ANC, FAI, or both.

AIAS PASSENGER TRAFFIC
by year





International passenger flights from Europe, Condor and Eurowings Discover, continued their second summer of service into ANC post-Pandemic with an increase in passenger loads. Additional post-Pandemic international service, Air North out of FAI and Air Canada in ANC, continued from 2022. ANC also saw the demand for international travel to Alaska from Asia increase, resulting in Korean Air summer charter flights between Seoul, South Korea, and Anchorage.

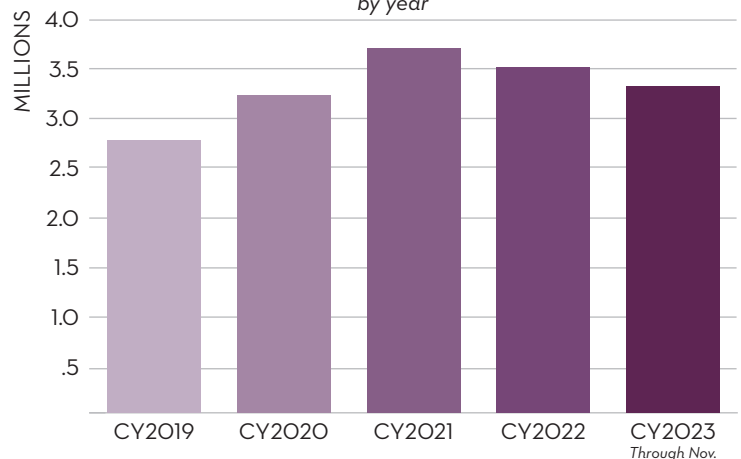
Regional Alaska carriers, including Kenai Aviation, Aleutian Airways, Alaska Central Express (ACE), and Grant Aviation, increased or expanded service in 2023, flying residents and visitors from ANC to destinations in remote Alaska. To accommodate the increased regional carrier demand at ANC, ACE relocated all passenger services to the North Terminal. In support of increased traffic, both airports installed airport common use service (ACUS) to improve passenger processing times.

AIR CARGO ACTIVITY REMAINED STRONG

The AIAS saw an unprecedented increase in cargo activity throughout the Pandemic. ANC was shattering previous records and was dubbed the “busiest airport in the world” at one point. FAI also saw a steady uptick in cargo traffic, with heavies regularly on the ramp.

In 2023, ANC remained the third-busiest cargo airport worldwide and second-busiest in North America, transiting and on-loading/off-loading more than 3.3 million metric tons of air freight through November. Support of trans-Pacific air cargo flights is AIAS’ bread and butter – quickly fueling aircraft; facilitating crew changes and customs and border protection services; and keeping taxiways, runways, and aircraft parking spaces open and operational.

AIAS CARGO METRIC TONS
by year

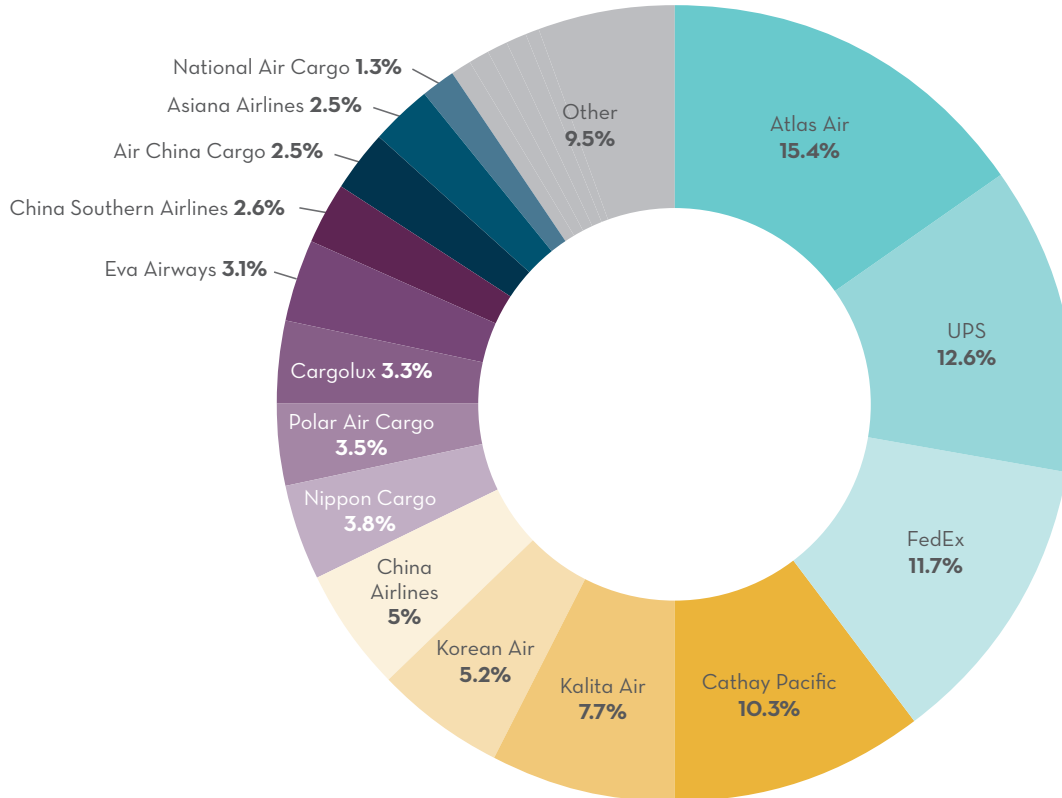


LANDED 3.3 MILLION METRIC TONS OF CARGO

AIAS cargo activity is primarily driven by global economics. In 2023, total metric tons of cargo dipped by 5% compared to 2022, but it's important to remember that year had the highest level of ANC cargo activity ever. However, due to the strategic location of Alaska, ANC continued as the cargo airline industry's leading transient gateway along the Great Circle Route – as it has been for many years – and FAI is the ever-ready diversion airport should weather or other circumstances prevent aircraft from landing at ANC.

CY2023 AIAS CMGTW MARKET SHARE*

Top 15



*CY2023, measured by certified maximum gross takeoff weight (CMGTW).

AIAS' ability to service and refuel aircraft in minimal time is essential to supporting the air cargo transient services business model. Always being open regardless of snow, volcano eruptions, low visibility, etc., is why ANC and FAI function as a system.

Atlas Air, UPS and FedEx dominated the AIAS' cargo business in 2023.

“Alaska attracted and interested me,” Mitchell wrote in 1935, “not only because it was our last frontier, but also because it represented a stepping stone to Asia. It was obvious that at some future time, its strategic importance to us would be very great.”

Billy Mitchell: Alaska Pioneer, Larry Gedney, UAF Geophysical Institute, January 13, 1986

WINTER OPERATIONS

The Anchorage November 2023 snowfall was record-level. In Fairbanks, snow arrived earlier than normal. The November snowfall in Anchorage was the highest accumulation since Anchorage started collecting data in 1916. More than 30 inches of snow fell at ANC – the most snow ever within a four-day period.

The massive accumulation of snow in a compressed time period taxed the ability of the airport ground handlers to fully service all aircraft normally transiting ANC. It was a team effort to keep the runways, taxiways, aprons, roadways, and facilities cleared and operational. While air carriers experienced some delays and disruptions, ANC remained open, and FAI proved to be an essential divert airport for carriers unable to use ANC during the storm period.

While ANC is the primary air transport hub in Alaska, the coordinated efforts of both the ANC and FAI teams to meet this challenge, keeping both airports open and operational throughout the storm period, was remarkable. When faced with extreme weather events, both ANC and FAI airfield teams rise to the challenge to ensure that carriers can continue transit through AIAS airports. The dual airport structure and staffing competence ensures our carriers trust that the AIAS is a reliable partner in their global logistics business.





TRAVELER EXPERIENCE

Investments were made in both airports to improve AIAS travelers' experience. At ANC, new directional signage was installed, and baggage handling system upgrades were initiated in the North Terminal. In the South Terminal, a new luggage cart concessionaire contract was issued, bringing new luggage carts and cart service up to pre-Pandemic standards. Concession areas previously closed or available for very limited times were replaced or returned to normal schedules. Most notable is the opening of 49th State Brewing in the C Concourse.

At FAI, a new rental car concession was introduced which allowed for a new rental car counter. Alongside this improvement, FAI has partnered with private industry partners to build a large parking shelter for rental cars and some public paid parking. This facility is in the planning stages.

CONTINUED PRIVATE INVESTMENT

AIAS saw continuing expansion of private sector investments at both ANC and FAI, demonstrating a healthy aviation economy. At ANC, several developments are currently working through various permitting and environmental requirements to advance the projects to construction, and one renovation was completed in 2023.

- + **NorthLink Aviation** received a Finding of No Significant Impact (FONSI) in August from the FAA for construction of an Air Cargo Terminal along the south side of the east/west parallel runway system at ANC. A construction groundbreaking ceremony was held on October 11, 2023.
- + **FedEx (FE)** submitted a draft Environmental Assessment to the FAA and held a public workshop on October 17, 2023, for the expanded regional operations and aircraft parking apron. Construction is planned for 2024. Additionally, FedEx constructed a large, new fabric structure that will allow for cargo pallets to be protected from the weather while in transient.
- + **Alaska Cargo and Cold Storage (ACCS)** submitted a draft Environmental Assessment to the FAA in September 2023 and conducted a public meeting on October 3, 2023. Construction is anticipated to begin in 2024.
- + **Signature Aviation** renovated the old Air National Guard dining facility at ANC, converting it into a stylish and efficient fixed base operation (FBO). Dedicated in May 2023, this new, full-service Executive Terminal includes Customs and Border Protection immigration clearance services.

At FAI, 2023 was a milestone year for private investments. Private-sector development is providing the capacity for increased service by large aircraft and the general aviation (GA) community. Major projects included:

- + **Omni Logistics, Inc.** completed a ramp expansion to accommodate additional large aircraft and enhance operations.
- + **Fairbanks Hangar**, a private facility next to the FAI Float Pond, was completed this summer.
- + **FAI's East Ramp** (GA side) saw four new hangar facilities completed this year offering aircraft maintenance, air taxi/air charter service, and office space. The four lessees were Cummings, LLC; Andrew Roe; MHS, LLC; and Larry Fitzgerald.
- + **DNR/BLM Firefighting Services Complex** FAI is designated to be the new home of the DNR/BLM Firefighting Services complex consisting of tankers and a helipad. DNR has executed a lease for a large area on the West Ramp, and BLM has leased area on the East Ramp and is anticipating increasing its footprint across University Avenue. The design and environmental phases are underway for these new facilities. The entirety of the operations will be relocated from Fort Wainwright. Obtaining funding for these facilities is underway, and completion is expected to be within the next five to 10 years.





AIRPORT INFRASTRUCTURE CAPITAL INVESTMENTS

In 2023, the AIAS made significant capital investments and completed several critical infrastructure projects. AIAS received approximately \$88 million in federal grant monies: \$68.8 million for ANC and \$19.4 million for FAI. Of the total, AIAS competed for and won \$12.4 million from the Bipartisan Infrastructure Law, aka Infrastructure Investment and Jobs Act grants, the balance being funded through the Airport Improvement Program. These monies, in addition to IARF monies that are derived from airport-user, rates and fees, funded numerous capital projects at both airports.

ANC started the first phase of Taxiway Zulu Improvements, which is a multi-year project that will result in a full-length taxiway that parallels the south side of the east/west runway. Additional ANC projects included:

- + ANC Parking Garage Repairs and Improvements - To be completed in 2024
- + ANC Taxiway K and Taxilane E Apron Rehabilitation
- + Taxiway Zulu Improvements West, Phase 1 - To be completed in 2025
- + ANC Gates B4, B6, B7, B8, and B9 Apron Rehabilitation - To be completed in 2024
- + ANC Gate N7 Passenger Boarding Bridge Replacement - To be completed in 2024
- + ANC Gate B9 Passenger Boarding Bridge Replacement
- + ANC North Terminal baggage system Improvements - To be completed summer 2024
- + ANC Postmark Drive North End Rehabilitation
- + Initiated acquiring Alaska Airlines Passenger Board Bridges

To enhance the visitor's airport experience when arriving at ANC, the airport unveiled a lighted, welcoming "ANCHORAGE ALASKA" exterior sign airside above the B Concourse.

At FAI, the East Ramp GA apron and taxiway were reconstructed, resulting in new pavement and lighting. The East Ramp houses three air taxi/charter services that provide mail, groceries, air taxi service, and tour operations for outlying communities in remote Alaska. Additional terminal, roadway, and parking garage projects were also constructed at both airports.

FAI received U.S. Environmental Protection Agency approval for a full closure of the Don Bennett Shooting Range. The Closure Plan/ADEC Removal Action Work Plan satisfied the EPA requirements for Resource Conservation and Recovery Act (RCRA) Closure.





ENVIRONMENTAL SUSTAINABILITY

In service to Alaskans and their children, the AIAS is moving forward with understanding and implementing improvements through research and technology to sustain its airports and the environments they serve. In progress now or planned for the short-term future are sustainability initiatives directed at reducing the negative impacts of airport operations on the environment while still supporting the air service so essential to Alaska:

- + Electric Vehicle Charging Stations Evaluation (in coordination with the Alaska DOT&PF)
- + Electric Vehicle Acquisition Strategic Planning
- + Alternative Energy Generation Study
- + ANC Airport Master Plan Update
- + FAI Airport Master Plan Update
- + ANC Part 150 Noise Compatibility Study Update
- + Airport Carbon Accreditation
- + Sustainable Aviation Fuel (SAF) Availability (in coordination with AIAS Signatory Carriers)

PER- AND POLYFLUORINATED SUBSTANCES (PFAS) CONTAMINATION REMEDIATION

Commercial airports across Alaska and the country are struggling to adequately fund and address the environmental remediation of Per- and Polyfluorinated Substances. While awaiting federal funding decisions regarding these substances, AIAS airports worked with their carriers and tenants to perform in-depth site characterizations of PFAS, connect households experiencing contamination with uncontaminated water sources, establish temporary PFAS material storage areas on airport property at ANC, and test pilot projects for remediating PFAS in soils and water.

FAA allocated grant money to a pilot study on airport property using new technology to treat both soil and water on the airport that had been contaminated by Aqueous Film Forming Foam (AFFF). The pilot study was a success and wrapped up the second week of September with results from areas tested after treatment to be available in early 2024. The two participating consultants for this unique project were Arctic Slope Regional Corporation (ASRC), which treated airport soil, and Aquagga, which was responsible for treating contaminated water on airport property.

ENGAGEMENTS WITH STAKEHOLDERS

Operating a vibrant international airport system requires the AIAS to actively engage with its stakeholders and nearby communities. In 2023, leadership at ANC and FAI focused on increasing transparent, open communication with their many stakeholders and neighbors about AIAS business and operations. Interested stakeholders include airlines, airport service partners, neighboring community councils, Chambers of Commerce, Rotary Clubs, Anchorage World Trade Center, Fairbanks Economic Development Corporation, and Visit Anchorage, to name a few. ANC hosted numerous public meetings in 2023 to inform and gather public opinion regarding the ongoing Master Plan Update.

MARKETING AND COMMUNICATIONS

Both ANC and FAI continue to market the AIAS strategic advantage through attendance at international passenger and cargo forums, as well as meeting with foreign carriers, both current customers and those carriers with potential network development plans that would benefit financially from operating through the AIAS.

The Alaska tourism industry, particularly the Alaska cruise industry, is critical to AIAS airports' passenger business. ANC and FAI leadership regularly interface with local and state tourism entities. In 2023, the AIAS leaders participated at the 2023 Go West tour operator show, hosted by Visit Anchorage and spoke to Alaska's unique travel opportunities on America's #1 Travel Radio Show, the "RM World Travel Connection."

Other AIAS media highlights include a feature article, "Anchoring Alaska's Air Travel" published in *Business Focus Magazine*, an article highlighting the professional accomplishments of the ANC Snow Team in *Airside Improvements*, and a radio spot on KFAR Fairbanks discussing the importance of ANC and FAI to each other, their respective communities and local economies.

MEETINGS & CONFERENCES

Routes Asia - The only route-development event dedicated to developing markets across the Asia Pacific, the primary target market for the AIAS.

Routes America - Brings together senior industry professionals from airlines, airports and destinations, for network planning and route development.

2023 Jumpstart Air Service Development Conference - Sponsored by the Airports Council International - North America

Routes World 2023 - Routes World is the biggest event for route development in the industry.

The International Airport Cargo Association (TIACA) Annual Meeting - The leading conference and exhibition for international air cargo operators.





OUR PEOPLE

CELEBRATING OUR TEAM: AIAS'S COMMITMENT TO EXCELLENCE AND EMPLOYEE WELL-BEING

Overview

The Alaska International Airport System (AIAS) recognizes that its success is intrinsically linked to the dedication and professionalism of its people. The System boasts 520 full-time staff across both ANC and FAI consisting of various general labor, technical and administrative roles. These hardworking individuals ensure the efficient functioning of Alaska's vital airports.

Team Composition

At the end of 2023, the AIAS staff distribution is as follows:

- + Alaska International Airports System: 20 employees
- + Anchorage International Airport: 380 employees
- + Fairbanks International Airport: 120 employees

Total Number of Employees: 520

Empowering a Strong Team Culture

AIAS embraces a team-centric culture in which employees are empowered to contribute to customer service excellence. The 24/7 operational nature of both commercial-service airports requires trust in the decision-making abilities of on-the-ground staff. The AIAS workforce is dedicated to upholding highest standards of customer service and professionalism.

If everyone is moving forward together, then success takes care of itself.

-Henry Ford





Workforce Improvement Initiative

In 2023, ANC initiated a comprehensive workforce-improvement program. This includes:

1. Workplace Climate Assessment: A thorough evaluation of the work environment
2. Workforce Engagement Action Plan: Developing strategies to enhance workforce engagement
3. Employee Town Hall Meetings: Facilitating open communication channels between leadership and the workforce
4. Internal Newsletters: "ANC Connect," Anchorage's internal newsletter, was introduced to keep employees informed about airport operations and personnel activities. FAI also launched an online, interactive newsletter to foster information sharing, transparency, and employee engagement.

Global Recognition and Awards:

- + ANC Snow Team:
 - Received the prestigious Balchen/Post Award for outstanding airport snow removal performance at a large commercial airport for the second consecutive year.
 - Awarded the Governor's Denali Peak Award for Exceptional Performance (Team) in 2023.
- + FAI Environmental Excellence Award:
 - FAI received an ACI-NA Environmental Excellence Award for PFAS Mitigation Efforts, highlighting the airport's commitment to environmental responsibility.
- + Leadership Accreditation:
 - Several FAI staff members achieved Leadership Accreditation through the Chamber of Commerce program, showcasing their commitment to professional development.

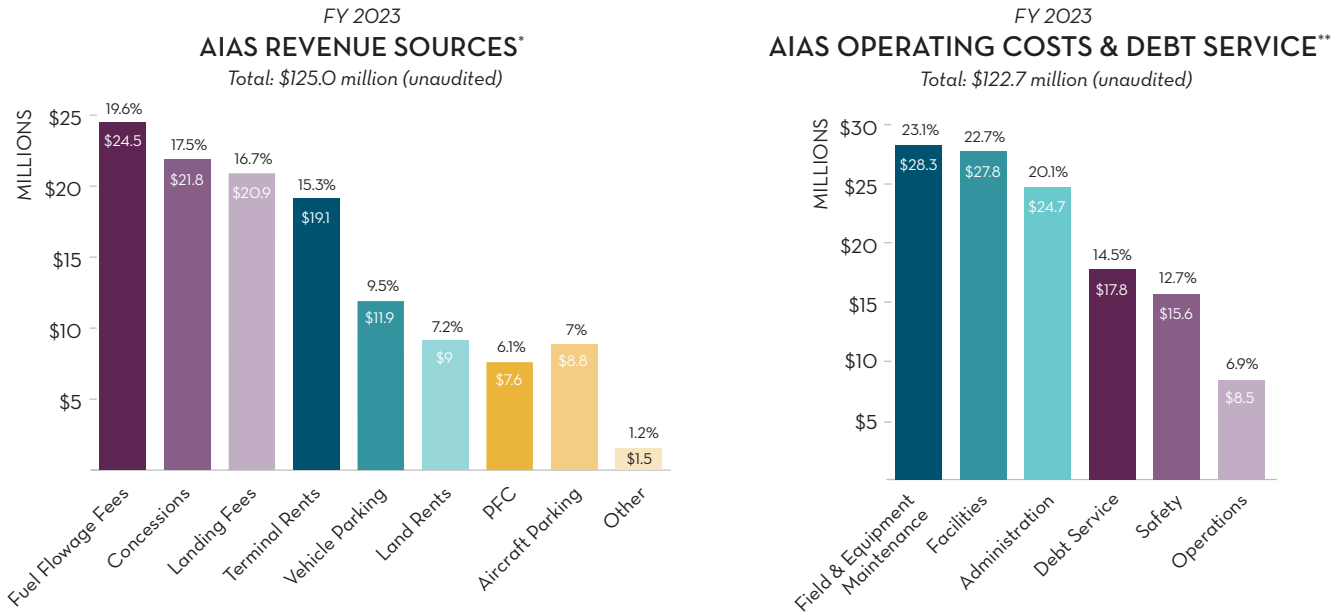
CONCLUSION

The AIAS values its exceptional teams and their contributions to maintaining operational excellence, ensuring customer satisfaction, and embracing a culture of continuous improvement. AIAS remains dedicated to the well-being and professional growth of its employees.

FINANCIAL REPORT

In fiscal year 2023, the System generated \$125 million in revenue to cover \$122.7 million in operating expenses and debt service payments. It must be mentioned that these numbers are approximate and unaudited as this report is produced. As a recipient of federal grant dollars, the AIAS is obligated by the FAA to be self-sustaining. Fortunately, through solid management, AIAS continues to operate within the rates and fees our airport users pay to recover operation and capital costs incurred for both ANC and FAI. Figure A shows preliminary, unaudited AIAS Revenue and AIAS Costs, i.e., Expenses, for fiscal year 2023.

Figure A - AIAS Revenue and Operating Expenses For Fiscal Year 2023



Note: Subcategory totals rounded to the nearest hundred thousand.



* Operating, passenger facility charges, and interest revenues do not include capital grant receipts, FAA Pandemic Relief funds or losses on investments.

** Expenses do not include rates and fees-funded capital costs or depreciation.

In addition to processing the accounts payable and accounts receivable represented by the numbers in Figure A, the AIAS Accounting and Finance team accounted for, allocated, and managed the posting of the following transactions:

- + \$39.9 Million in Pandemic Relief
- + \$88.2 Million in AIP Grants for Capital Projects
- + \$45.1 Million in IARF Monies for Capital Projects
- + \$6.6 (unaudited) Million in PFC Revenue

Readers may find additional financial, activity, and operational information at the following links:

<p>AIAS Financial Reports*</p> 	<p>Published Rates and Fees</p> 	<p>Monthly Activity Reports</p> 
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*Includes audited financial statements and PFC reports.

OUR FUTURE

Alaska is fortunate that global economics and a strong Alaska tourism industry will continue to provide the AIAS with steady growth. Internationally, ANC and FAI have a strong, positive reputation for providing safe, reliable, and cost-efficient service predicting future growth potential. In the coming year, moderate growth is expected in passenger traffic consistent with airport master plan projections, while industry projections are optimistic for continued air cargo traffic growth.

It is projected that both passenger and cargo will grow at between 1.5% and 2.0% over the next decade. This growth will result in more operations, more passengers, and more opportunities for the Alaska economy to capitalize on the expanded aviation capacity provided by the AIAS.

“E-commerce and E-logistics will be the future of how packages are shipped. So, we (ANC) are starting an E-marketplace program that will allow cargo customers to go online and book shipments of commodities from point A to point B through an E-commerce system.”

–Craig Campbell, ANC Airport Director
Business Focus Magazine, July 2023

As a financially self-sustaining, state-owned enterprise, continued business development is also paramount to maintain the world-class AIAS airports and keep the System operating independent of State funding.

Based on airline feedback, the AIAS sees growth in international passenger and cargo operations as well as intra-Alaska air operations. Future growth strategies include continued attendance at international passenger and cargo conferences where new air network

planning for the AIAS is introduced and fostered, and headquarter meetings with targeted potential airlines. The AIAS continually markets its operational excellence, expanded air cargo-transfer rights, and convenience to Alaska’s once-in-a-lifetime tourism opportunities.

As global economies move toward E-commerce and environmental sustainability, the AIAS will meet these challenges by introducing new programs and technologies. The future is bright. The AIAS looks forward to serving Alaska aviation needs, as well as being a global air cargo hub, for decades to come.

“I am proud to reflect on a year of operational excellence, innovation, and our commitment to providing a seamless travel experience for all passengers and the carriers we serve. Together with ANC, we’ve soared to new heights, ensuring Fairbanks and Anchorage remain vital hubs connecting people, places, goods, and possibilities.”

–Angie Spear, FAI Airport Director



